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# Berenberg European Conference

Pennyhill Park, December 7, 2016

#### SAFE HARBOR STATEMENT

Forward-looking statements involve risks.

This company presentation contains various statements concerning the future performance of STRATEC. These statements are based on both assumptions and estimates. Although we are convinced that these forward-looking statements are realistic, we can provide no guarantee of this.

This is because our assumptions involve risks and uncertainties which could result in a substantial divergence between actual results and those expected.

It is not planned to update these forward-looking statements.

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# AGENDA

- OVERVIEW AND BUSINESS MODEL
- THE IVD MARKET
- FINANCIALS
- FUTURE GROWTH



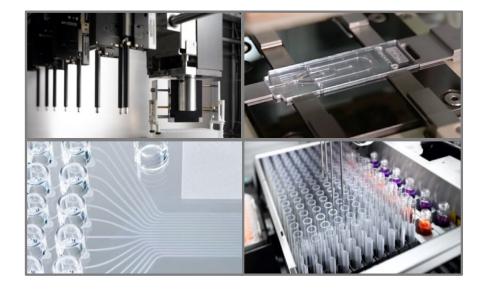
# OVERVIEW AND BUSINESS MODEL



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#### STRATEC AT A GLANCE







diagnostics industry and translational research ~ 980 employees worldwide

Market leader in automation solutions for the



More than 13,000 systems with medium to high throughput installed globally (e.g. DiaSorin's <u>LIAISON XL</u> | Hologic/Gen-Probe's <u>PANTHER</u> | Siemens' <u>ADVIA Centaur</u> | bioMérieux's <u>new VIDAS</u>)



More than 25,000 low throughput systems installed globally



- Revenue € 146.9 million in 2015 (CAGR revenues since IPO: ~18%)
- Revenue growth forecasted to € 175 - € 182 million in 2016

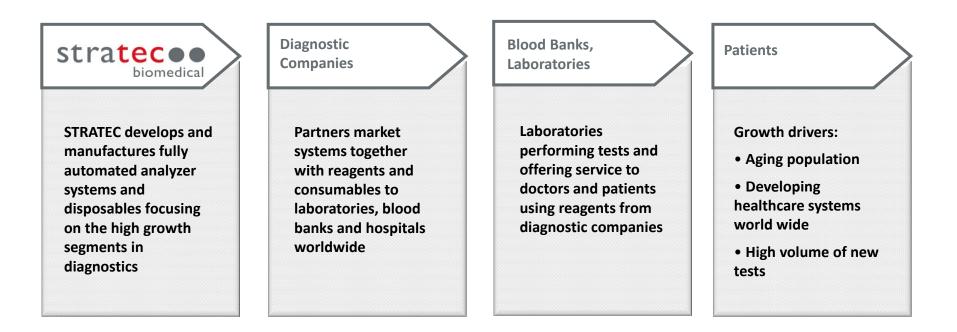


Dividend payments raised over 12 consecutive years



#### **UNIQUE MARKET POSITION**

#### STRATEC IN THE IVD VALUE CHAIN





#### **BUSINESS MODEL**

STRATEC provides instrumentation, consumables, software and automation solutions

- OEM development and manufacturing
- More than 2,300 fully automated analyzer systems manufactured in 2015
- Wide range of intellectual property rights
- Extensive collaboration with partner during design phase
  - STRATEC: Engineering / automation, software, QM
  - Partner: System / reagent / market requirements

Systems have long market lifecycles

- Leads to longstanding partnerships
- Expanding installed base of systems
- Product enhancement and extension drives value



Consumable for "Simoa HD-I"



"Simoa HD-I" for Quanterix

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#### SECURING RETURN ON INVESTMENT

Long-term agreements with partners

- Milestone payments during development stage
- Operating sales during series production stage
- Continuous revenues from consumable sales

#### **Minimum volume commitment**

- Firm purchase orders
- STRATEC an integral part of partners' plans

#### **Reliable partnership**

- Shortened development time
- Integration of analyzer system and reagents
- Agreed development budget & transfer price
- High commitment by both partners



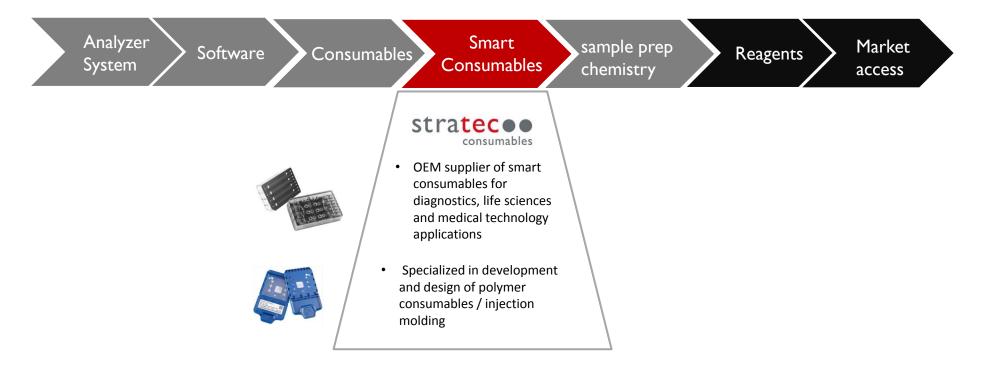
"PANTHER" for Hologic



"LIAISON XL" for DiaSorin



#### EXPANDING THE LAB AUTOMATION VALUE CHAIN



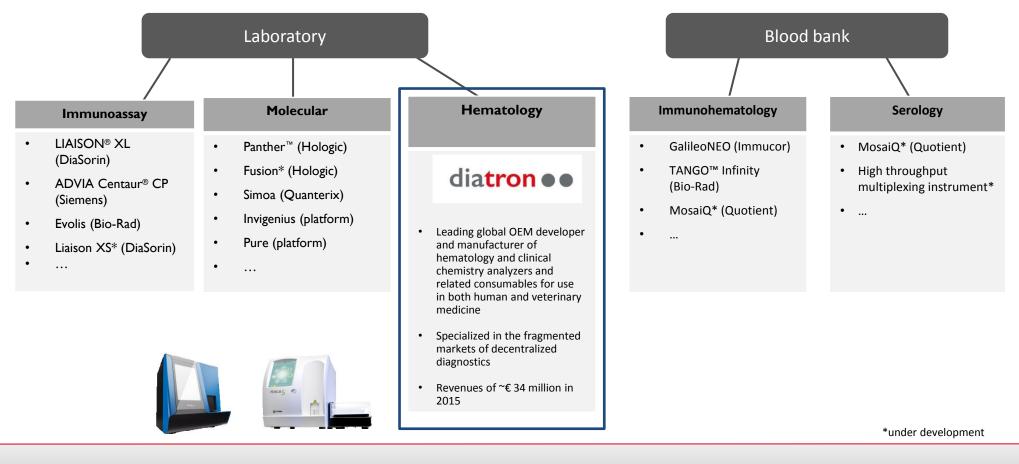
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**Diagnostic companies** 

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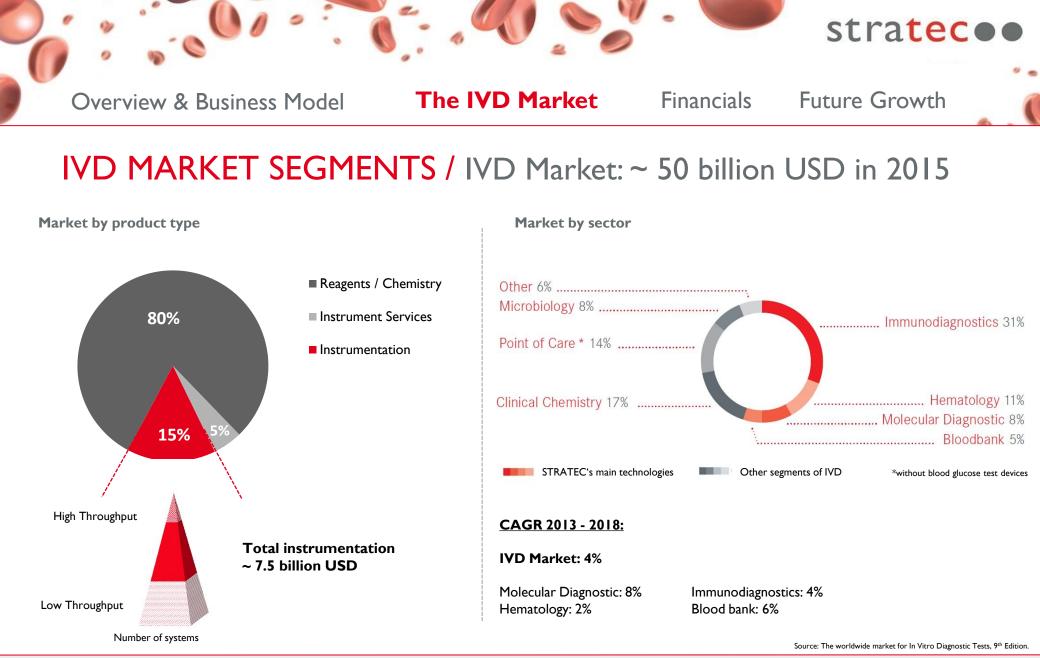
### DIATRON – EXPANDING THE VALUE CHAIN





# THE IVD MARKET

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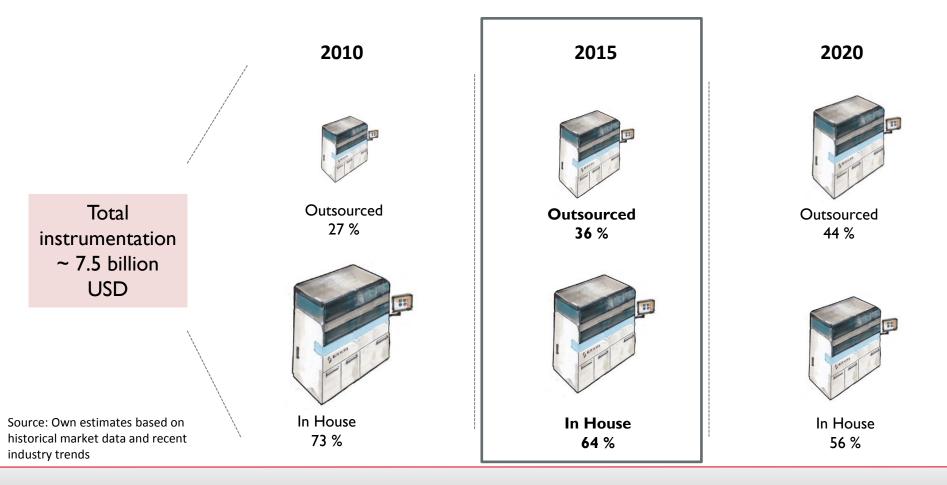
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#### **OUTSOURCED VS IN HOUSE INSTRUMENTATION MARKET**





#### A SELECTION OF STRATEC CUSTOMERS

	GLOBAL TOP 20 IVD COMPANIES	Revenues 2014 (USD billion)
Ι.	Roche Diagnostics	8.9
2.	Danaher	5.0
3.	SIEMENS	4.8
4.	Abbott Diagnostics	4.7
5.	Thermo Fisher	3.3
6.	Alere	2.3
7.	Ortho Clinical Diagnostics	1.9
8.	Sysmex	1.9
9.	bioMerieux	1.7
10.	BIO-RAD	1.4
П.	BECTON DICKINSON	1.3
12.	Hologic / Gen-Probe	1.2
13.	CH Werfen	1.0
14.	Grifols (incl. Novartis diagnostics business unit)	0.8
15.	QIAGEN	0.7
16.	Diagnostica Stago	0.6
17.	DiaSorin	0.6
18.	Agilent / Dako	0.6
19.	EUROIMMUN	~0.4
20.	Immucor	~0.4



Source: IVD News / figures adjusted by acquisitions in 2012 / non-public companies estimated / non-reported sector revenues estimated





# FINANCIALS

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#### FINANCIALS AT A GLANCE

Key figures after the first nine months

(in € thousand)	Sep 30, 2016	Sep 30, 2015	Change
Sales	126,334	107,200	+17.8%
EBITDA	22,671	23,368	-3,0%
EBITDA margin (%) <sup>1</sup>	17.9	21.8	-390 bps
EBITI	18,391	19,235	-4.4%
EBIT margin (%) <sup>1</sup>	14.6	17.9	-330 bps
Cons. net income <sup>2</sup>	15,251	15,916	-4.2%
Earnings per share $(\mathbf{\in})^2$	1.29	1.35	-4.4%

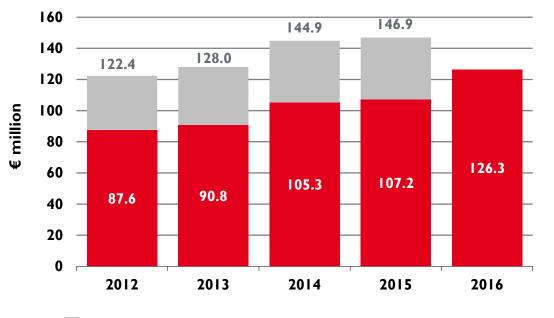
<sup>1</sup> 2016 figure adjusted for one-off items resulting from transaction activities and related reorganization expenses

<sup>2</sup> 2016 figure additionally adjusted for financing expenses and tax expenses in connection with the acquisitions of the Diatron Group and STRATEC Consumables, for one-off items resulting from the tax audit for the 2009 to 2013 assessment periods, and for tax effects relating to reorganization expenses



#### SALES

#### 9-Months Sales compared to Annual Sales



#### 9M/2016 Sales

- +17.8% to € 126.3 million
- Significant contribution of Diatron and STRATEC Consumables
- Slower manufacturing ramp-ups due to limited customer menu at launch and incremental approval processes

Annual Sales as of 12/31

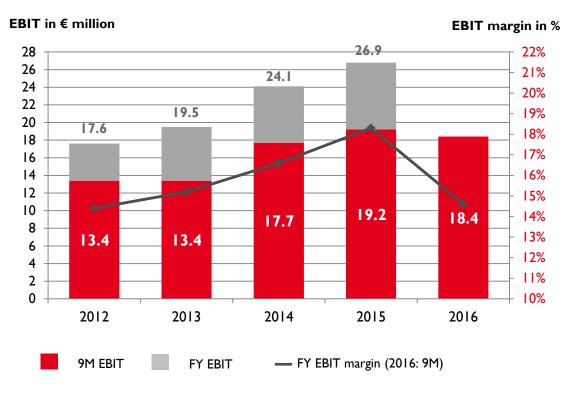
9-Months Sales as of 09/30

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#### EBIT & EBIT MARGIN

#### As of September 30, 2016



#### EBIT margin affected by

- Lower margins at the new subsidiaries
- Hiring of staff in connection with numerous product developments
- Postponed benefits of scale
- Sales / earnings catch-up expected to slowly become effective after 2013 project cancellation

2016 figure adjusted for one-off items resulting from transaction activities and related reorganization expenses





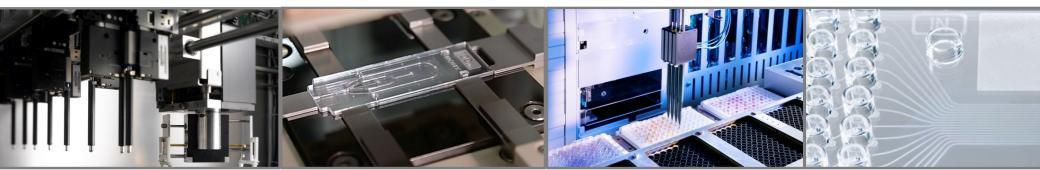
# FUTURE GROWTH

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#### Focus in 2016 and beyond

- Finalize post merger integration process
- Improve profitability across business (benefits of scale driven by top-line growth)
- Further realize synergies through development activities across STRATEC businesses
- Expand role as developer and manufacturer of instruments, consumables and software
- Facilitate integration process of instrument and consumables for partners
- Achieve milestones & market launches
- Accelerate development and supply agreement execution





#### FINANCIAL GUIDANCE

	FY 2016	FY 2017
Revenues	175 - 182 € million	205 - 220 € million
EBIT-Margin	16.0% - 17.5%	Slight growth compared to 2016

Organic growth (excluding Diatron and STRATEC Consumables acquisitions): CAGR ~ 6% for 2016 and 2017



# THANK YOU FOR YOUR ATTENTION!

### CONTACT

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#### TICKER Symbol: Bloomberg: Reuters: ISIN: WKN:

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> THANK YOU FOR YOUR ATTENTION!

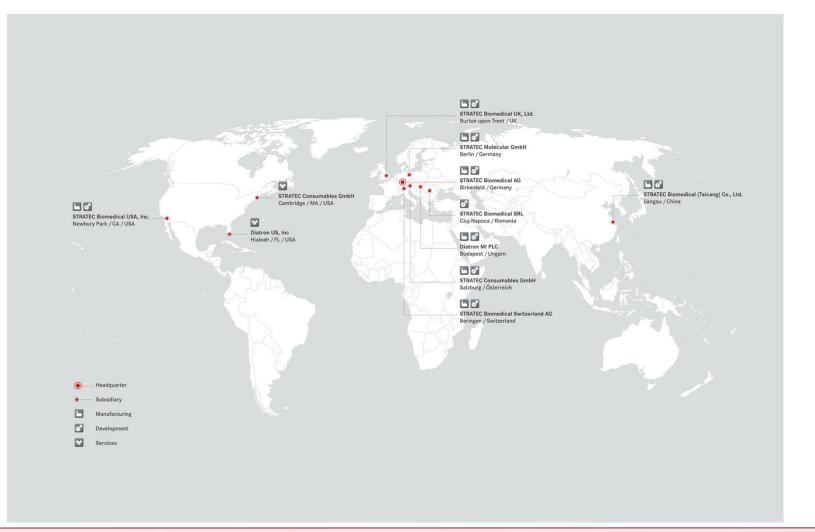


# **APPENDIX**



#### STRATEC GROUP

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### **KEY FIGURES AT A GLANCE**

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### AS OF DECEMBER 31

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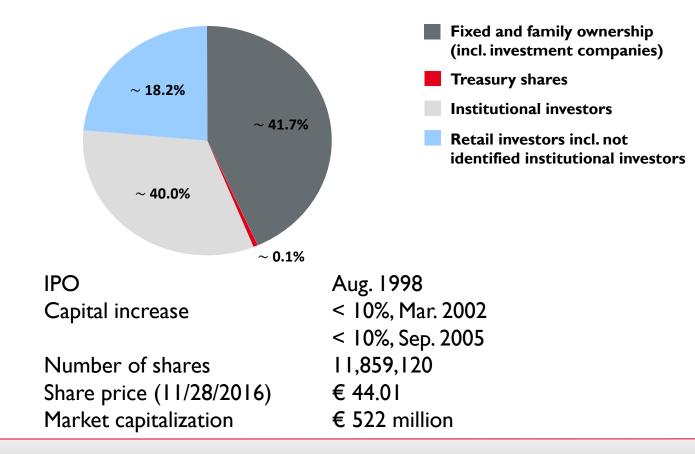
IFRS (€ million)	2011	2012	2013	2014	2015
Sales	116.6	122.7	128.0	144.9	146.9
EBIT	21.8	15.6	19.5	24.1	26.9
EBIT margin (%)	18.7	12.7	15.2	16.6	18.3
Consolidated net income	15.3	12.5	15.5	19.8	22.1
Earnings per share (€)	1.32	1.06	1.32	1.68	1.87
Dividend per share (€)	0.55	0.56	0.60	0.70	0.75
No. of employees	503	533	546	544	583
Total assets	111.0	108.5	117.8	137.8	158.9
Equity ratio (%)	75.0	80.7	82.5	81.3	82.0
Free cash flow	8.3	0.4	13.5	32.9	17.3

### SHAREHOLDER STRUCTURE & SHARE

## SHAREHOLDER STRUCTURE

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(as of: 12/31/2015)



SHARE

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### INSTITUTIONAL SHAREHOLDERS

### TOP 15 AS OF DECEMBER 2015

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Holder Name	Holding
Allianz Global Investors Europe, GER	7.1 %
Threadneedle Asset Management, GBR	5.0 %
Montanaro Asset Management, GBR	4.8 %
OppenheimerFunds, USA	3.0 %
Financiere de l'Echiquier, FRA	2.9 %
BNP Paribas Investment Partners Belgium, FRA	2.8 %
ING Investment Management Advisors, NED	1.7 %
Skandinaviska Enskilda Banken, DEN	1.5 %
Norges Bank Investment Management, NOR	1.4 %
JPMorgan Asset Management, GBR	1.2 %
Comgest, FRA	0.9 %
Henderson Global Investors, GBR	0.8 %
Credit Suisse, SUI	0.6 %
Deutsche Asset & Wealth Management Investment, GER	0.6 %
Lupus alpha Asset Management, GER	0.5 %

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### ANALYST COVERAGE

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12/07/2016	Berenberg European Conference, Pennyhill, UK
04/11/2017	Publication of Annual Report 2016
05/03/2017	Publication of Quarterly Statement Q1 2017
05/24/2017	Annual General Meeting, Pforzheim, GER
07/25/2017	Publication of Half-yearly Financial Report H1 2017
10/26/2017	Publication of Quarterly Statement 9M 2017

Subject to confirmation and amendments

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